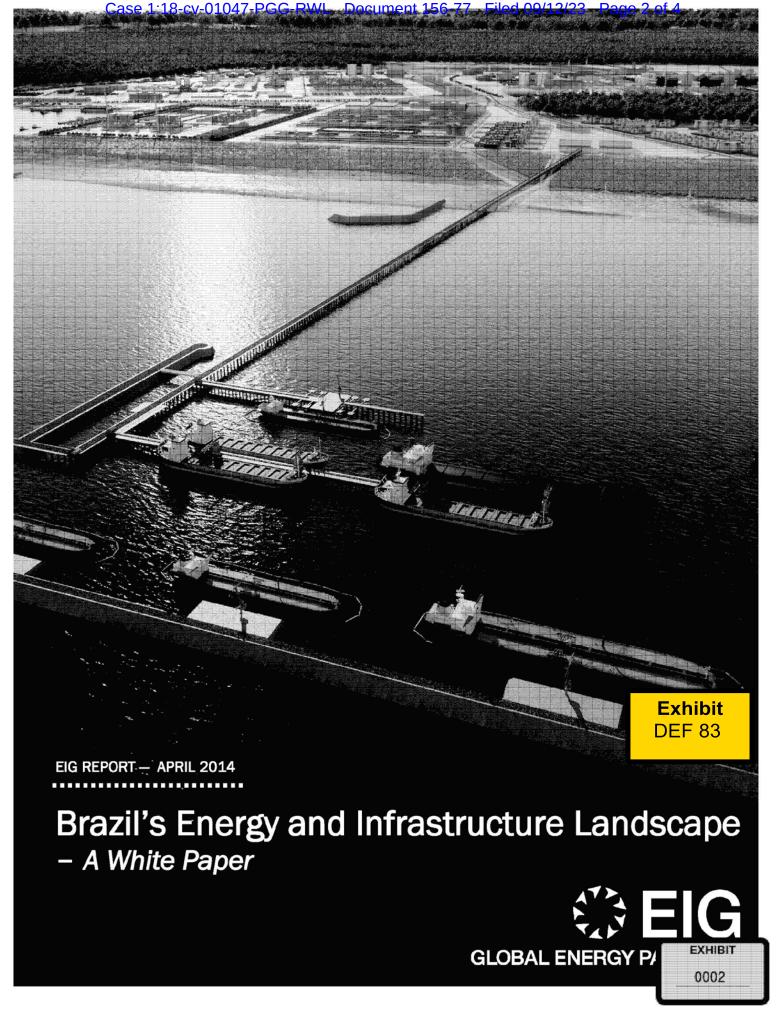
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HEADQUARTERS

Washington, DC 1700 Pennsylvania Ave NW Suite 800 Washington, DC 20006 202 600 3300

REGIONAL OFFICES

Houston, TX 333 Clay Allen Street, Suite 3500 Houston, TX 77002 713 615 7400

London, UK First Floor, 45 Mount Street London, W1K2RZ United Kingdom +44 207 399 0915

Sydney, AU
Suite 2001, Level 20, Gateway
1 Macquarie Place
Sydney, NSW 2000
Australia
+61 2 9338 2100

Hong Kong Suite 3814-16 38/F Two International Finance Centre 8 Finance Street Central, Hong Kong +852 3713 4388

Seoul, KR 41st Floor Gangnam Finance Centre 737 Yeoksam dong, Gangnam gu Seoul, Korea 135-984

Rio de Janeiro, BR Praia de Botafogo, 228 - 11th floor -Botafogo Rio de Janeiro, RJ Brasil CEP: 22250-040 +55 21 3550 7462

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Executive Summary

"Our objective with this White Paper is to provide some context for our recent investments in Brazil and to underscore several of the major underlying trends supporting our commitments to this important emerging market."



- R. Blair Thomas, Chairman and CEO

and economic reform in Brazil with the discovery as Luis Reiz of Lakeshore Advisors. In addition, of massive oil reserves in the so-called "pre-salt" Julia Sweig, the Nelson and David Rockefeller formations offshore has created for EIG an ex- Senior Fellow and Director for Latin American traordinary opportunity set of transactions to con-Studies and the Global Brazil Initiative at the sider over the past several years. While we began Council on Foreign Relations, and Daniel Kurtzinvesting in Brazil almost fifteen years ago, in the Phelan, a New American Fellow at the New Ameripast two and a half years, EIG-managed funds ca Foundation, served as advisors to us on the have committed more than US\$1.2 billion to in- project. vestments in Brazil, all involved in one manner or another in the development of hydrocarbon and iron-ore resources. With this level of investment activity, and our expectation of further opportunities in the future, we thought it made sense to "connect the dots" for our investors and other partners in a more formal way. Our objective with this White Paper is to provide some context for our recent investments in Brazil and to underscore several of the major underlying trends supporting our commitments to this important emerging market.

What follows represents a collaboration among all of EIG's partners, employees and advisors who touch our activities in Brazil: Kurt Talbot, our CIO, Ronnie Hawkins, our Head of International, Wallace Henderson, Derek Lemke-von Ammon, Kevin Corrigan, Andrew Ellenbogen, Marcel Abe, Simon

The coincidence over the past decade of political Hayden, Kevin Lowder, and Brian Boland, as well

We hope you find this White Paper informative.

Sincerely,

R. Blair Thomas, Chairman & CEO